

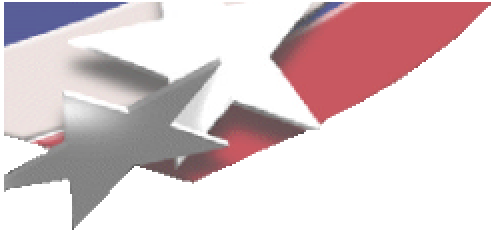
Global War on Terrorism Overview

Gerold Yonas
Vice President and Principal Scientist
Sandia National Laboratories



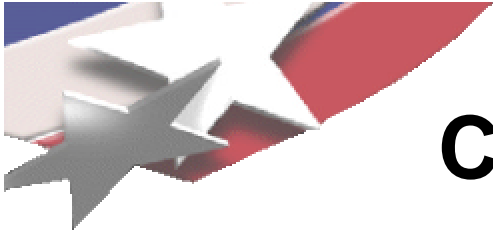
Sandia is a multiprogram laboratory operated by Sandia Corporation, a Lockheed Martin Company, for the United States Department of Energy under contract DE-AC04-94AL85000.





My thinking on global war began in the '70s

- Interest in the Cold War, studied the work of Marshall Ogarkov, and his concept called “reconnaissance strike complex.”
 - Precision knowledge (things)/precision strike (things)
- Sun Tzu (Chinese strategic thinker) *The Art of War*
 - Precise knowledge about how the enemy thinks.
 - Defeat the enemy through deception.



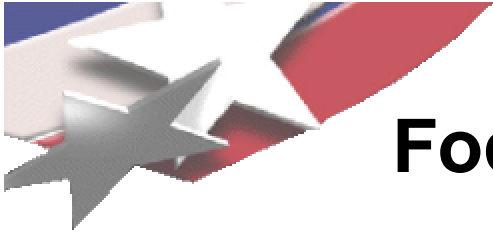
Continued during the '80s

- SDI (Star Wars)
- Asymmetric response to Soviet Union's strategic nuclear weapons buildup
- War about things (real weapons) and mind war (unreal weapons)
- Seeking technical advantage, not necessarily technical weapons



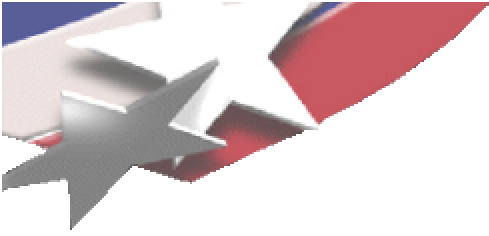
Focused on terrorism in the '90s

- Economic war with Japan: a war we had already won, but didn't know it. Japan was already in decline.
- Emerging Threats SBU, a Sandia Business Unit (concern was global terrorism)
 - Looked at many events, including the first World Trade Center bombing.
 - Influenced by Steve Emerson's video *Jihad in America*



Focused on most severe threats in '00s

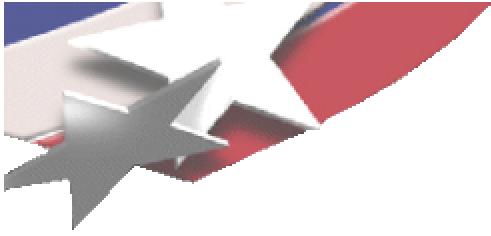
- Started Advanced Concepts Group ('99), focused on long term threats to the security of the U.S.
- UTAW study: invented an orchestrated asymmetric attack on our country which would
 - Destroy the fabric of U.S. society, our economic well-being, health, civil liberties, environment and cultural heritage.
 - Cause citizens to engage in destructive acts
 - Lose faith in our institutions
 - Make our economy dysfunctional
 - Undermine the will to fight the threat
 - Spread cynicism and revolution



UTAW -- '00



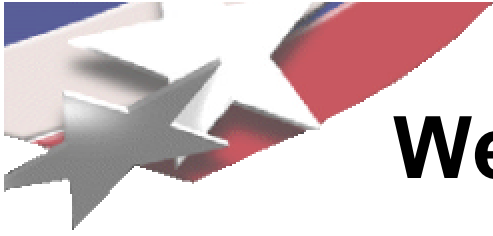
- UTAW scenario 1 - August '00
 - Iraq creates false flag operation using fundamentalist Muslims
 - Carries out infrastructure and bio attacks
 - Creates wide spread suspicion of Muslims and blacks
 - Creates perception that government is over reacting
 - Muslim community becomes radicalized
- Conclusion: seemed unlikely



UTAW -- '01



- UTAW scenario 2 - February 01
 - Began with same perpetrators - Iraq working through Osama bin Laden.
 - Many attacks (violent incidents) escalating to bio, radiological weapons.
 - Tie incidents to Osama bin Laden
 - U.S. vacates Middle East
 - End result: Iraq declares final victory.
- Conclusion: unlikely



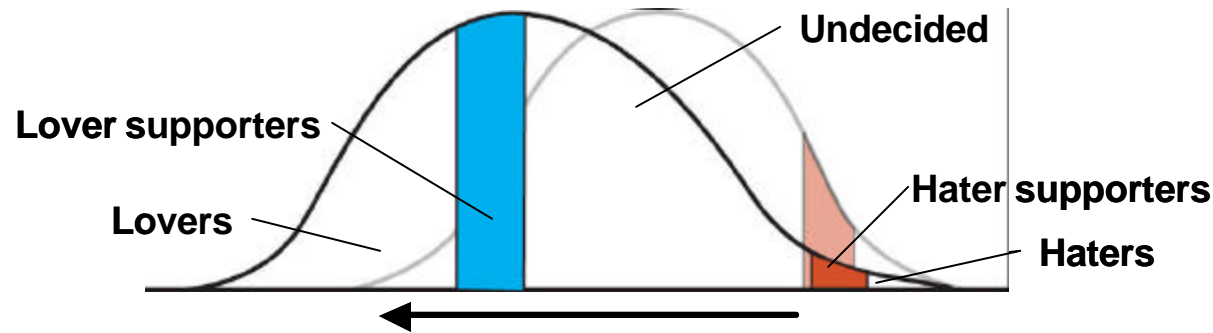
We were close -- but not that close

- UTAW conclusions
 - Only Iraq or China could do this.
 - Our diversity and interdependencies across geopolitical boundaries make homeland defense difficult
 - We have real vulnerabilities through manipulation of race and ethnicity -- but...
 - Orchestrated asymmetric attack over a long time is highly unlikely and unlikely to work...but if it did work, it could be devastating (high probability, high consequences)

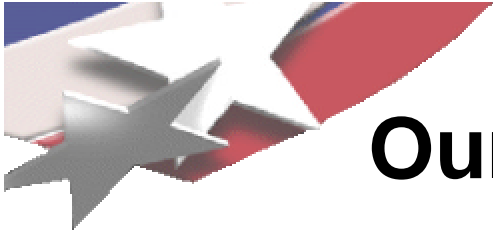


Since 9/11: we have been working on a strategy to win the global war on terrorism

Goal: understand the society and shift the distribution in our favor

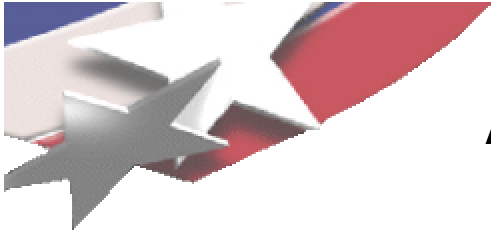


	Create more of	Create less of
Haters	fear	faith in their fundamental beliefs
Supporters of haters	uncertainty	trust of the haters
Undecided	hope for the future	faith in haters cause
Supporters of lovers	positive results	uncertainty
Lovers	generosity, confidence, altruism	fear

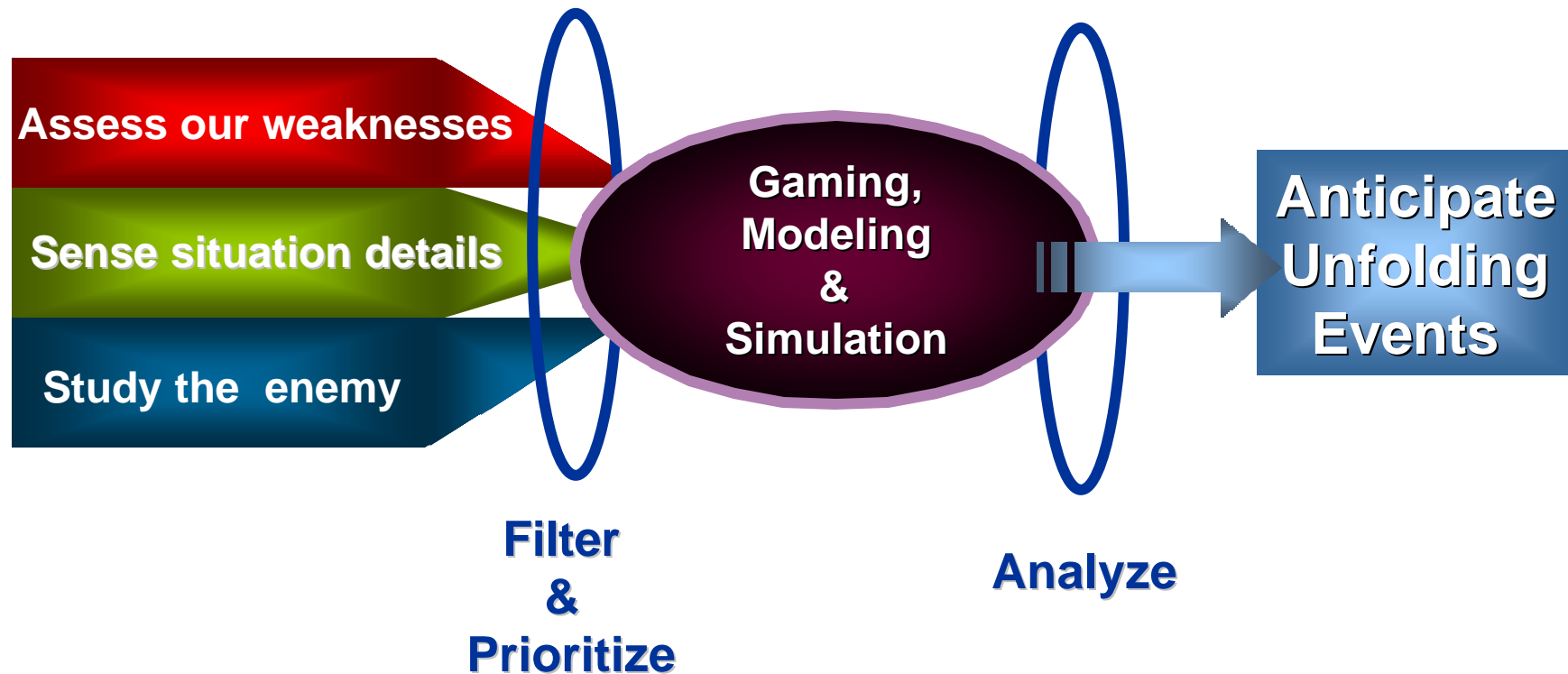


Our perspective on the future

- WW II and the Cold War were conflicts against states
 - The primary emphasis was on things:
 - Industrial production
 - Military weapons and forces
 - Technologies
- The Global War on Terrorism is a war about ideas
 - “It’s the people, stupid”
 - It moves the focus more to motivations and behavior
- How can we anticipate the future?



A strategy for understanding and anticipating the threat



The quest to avoid surprise will require optimal use of humans and machines through gaming, simulation, brain/machine interfaces & advanced sensors.



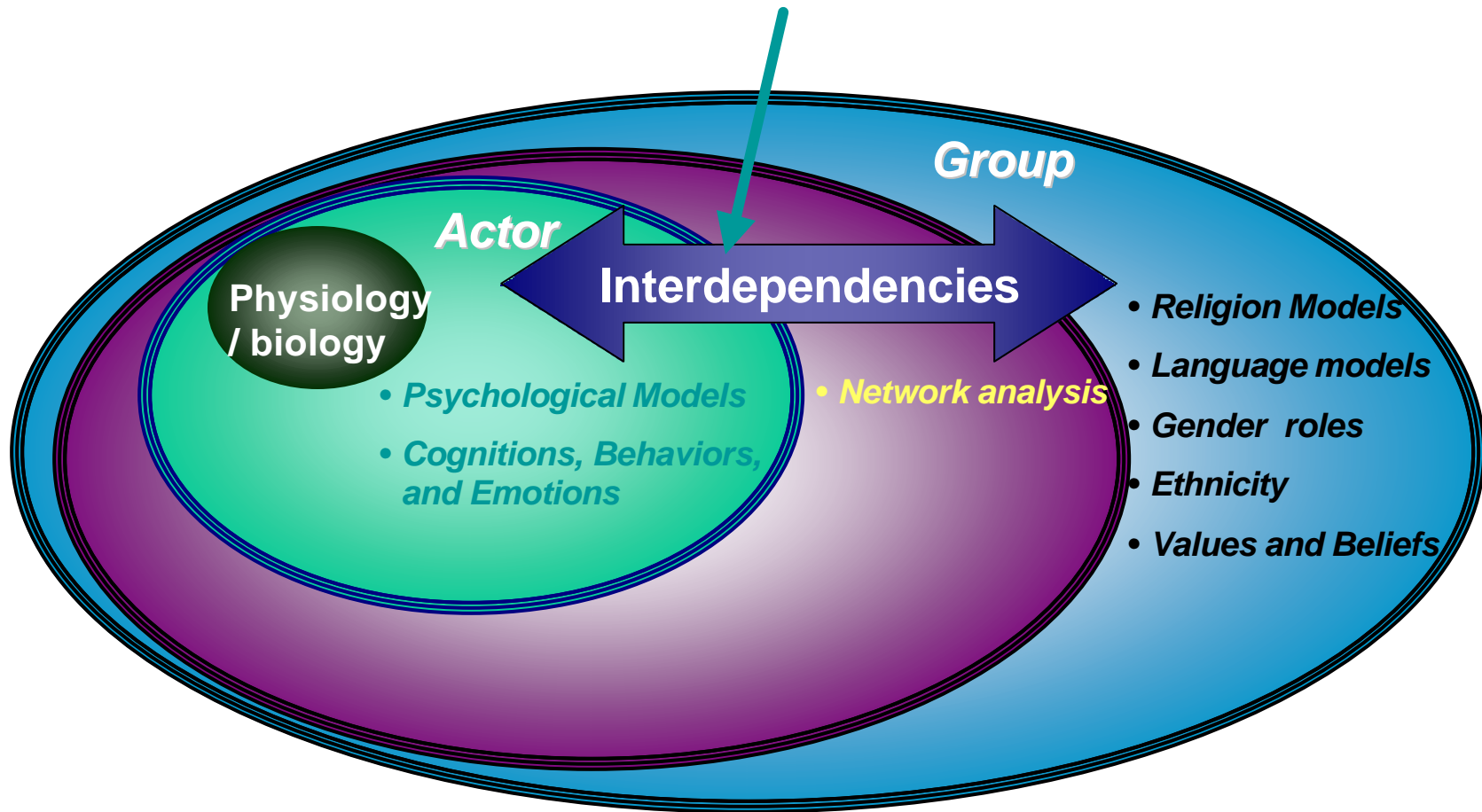
National Counterterrorism University

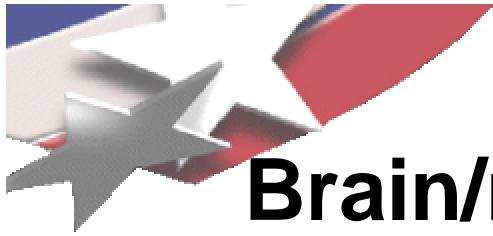




Social/psychological simulation

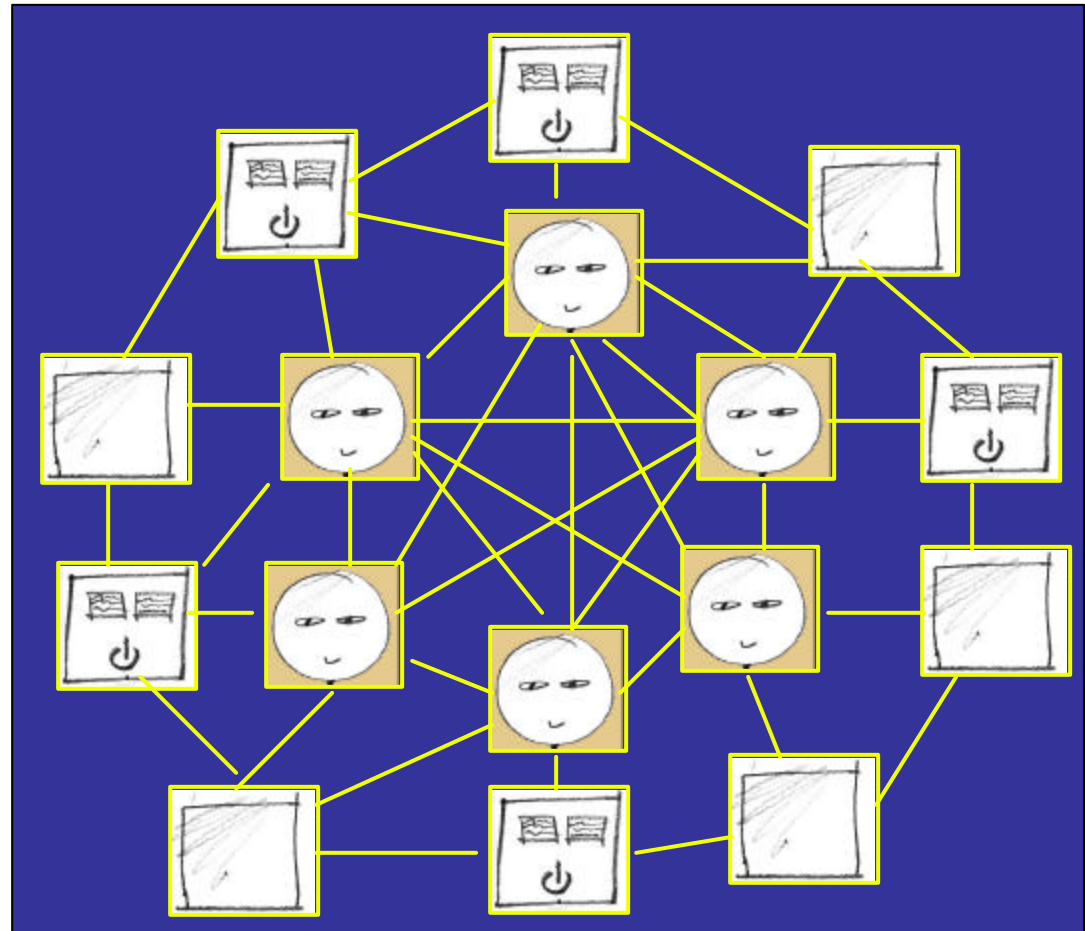
MODEL REALM





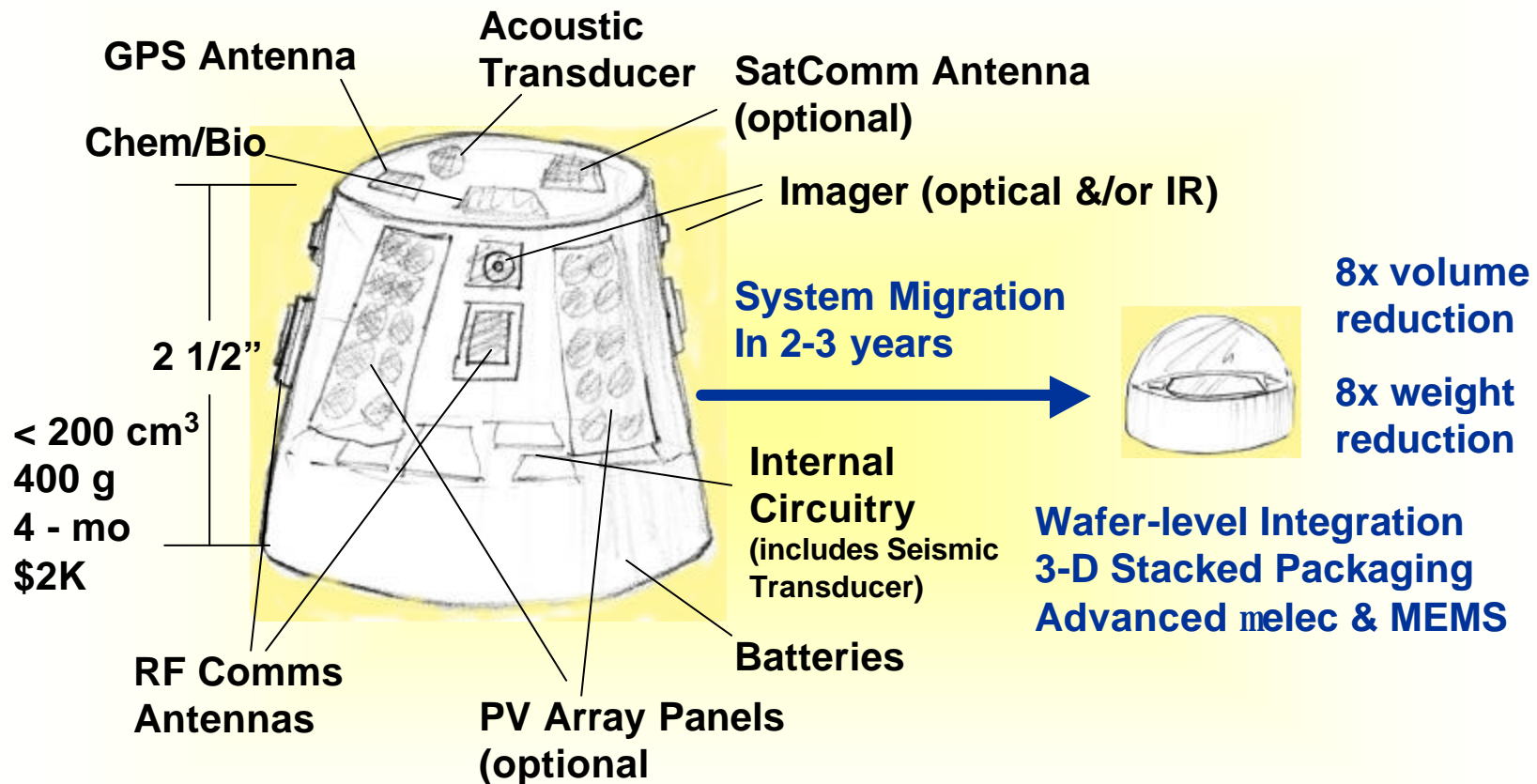
Brain/machine interface collaboration

An intimate collaboration of people and machines will be a complex adaptive system with emergent properties





Notional SDAC system configuration





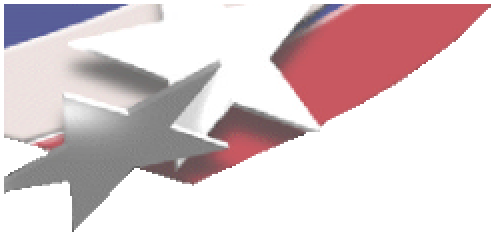
Counterterror U.

```

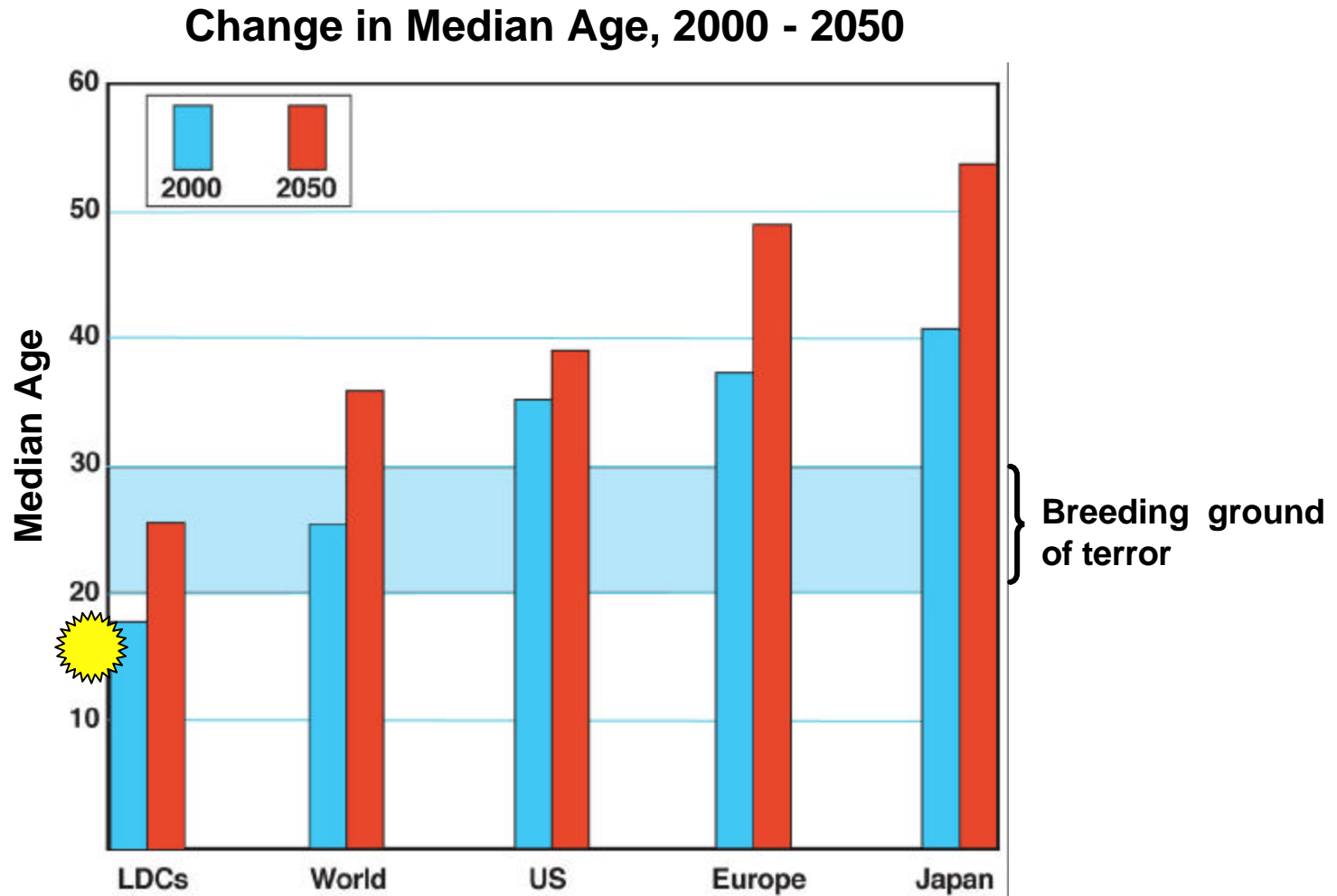
graph TD
    LI[Logistics/  
Infrastructure] --> MG[Multidimensional  
Games  
Red, Blue, Green  
White, Purple]
    SP[Social/  
psychological  
Simulation] --> MG
    MG -- "scenario driven hypothesis  
filters" --> MOADB[MOADB]
    MOADB -- "indications & warnings" --> MG
    MG --> SDM{smart decision making}
    SDM --> IGH[increase hope]
    SDM --> MDCDD[manipulate - deceive -  
control - dissuade -  
deter - destroy]
    SDM --> WFR[warn first responders  
mitigate]
    IGH --> R[Reality]
    MDCDD --> R
    WFR --> R
    R --> SDACs[SDACs]
    SDACs -- "enhanced collection" --> MOADB

```

Technology investment needed

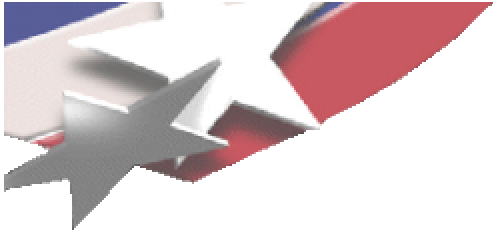


Who is the threat?



Source: UN; Census Bureau for U.S.

* Includes all Europe plus Russia (47 countries)



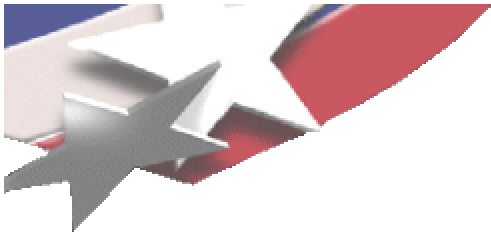
An example...



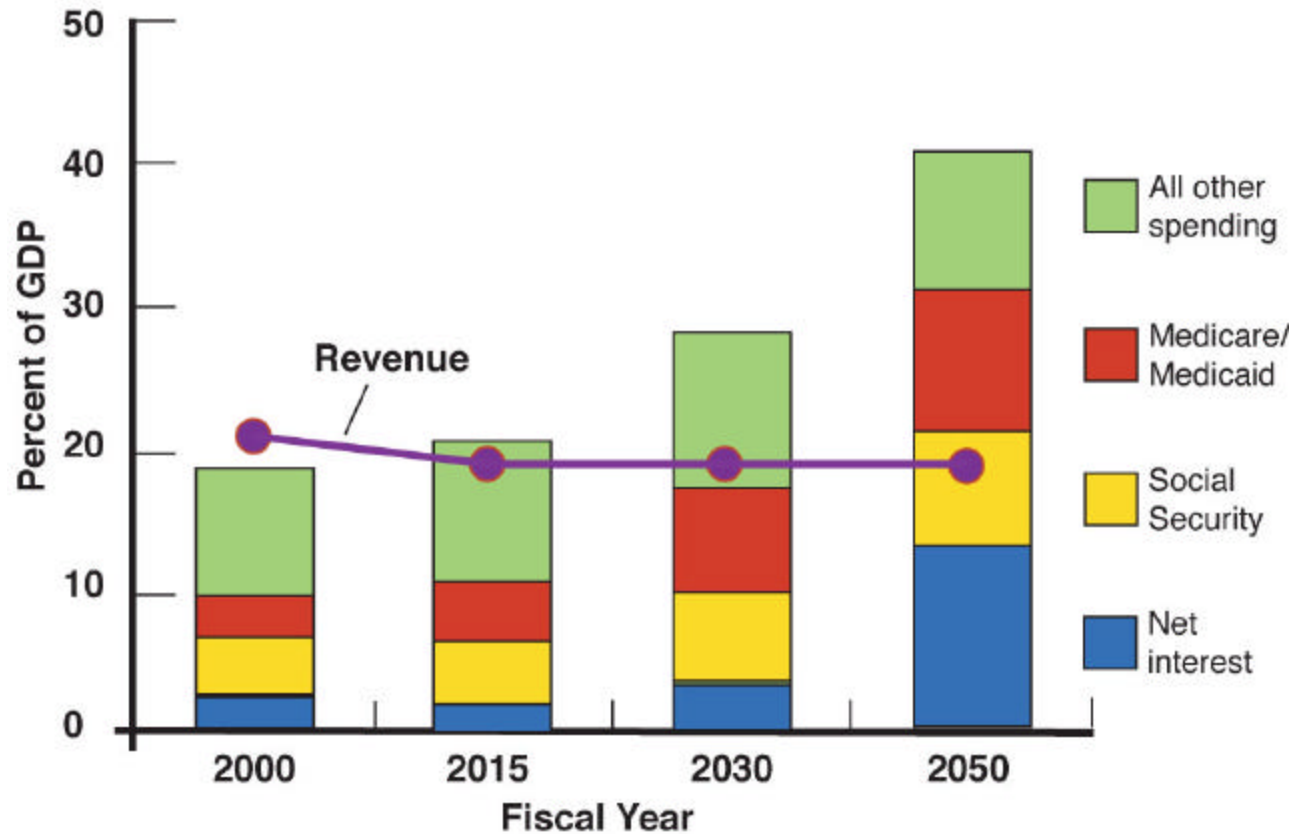
Half of Yemen's population consists of children under fifteen.

With a population of 20 million, estimates of the number of firearms within Yemen's border go as high as 80 million—four for every Yemeni.

Robert D. Kaplan, *The Atlantic*, April 2003



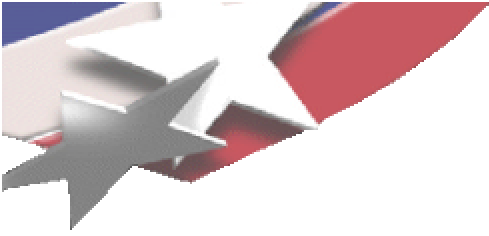
There is another threat



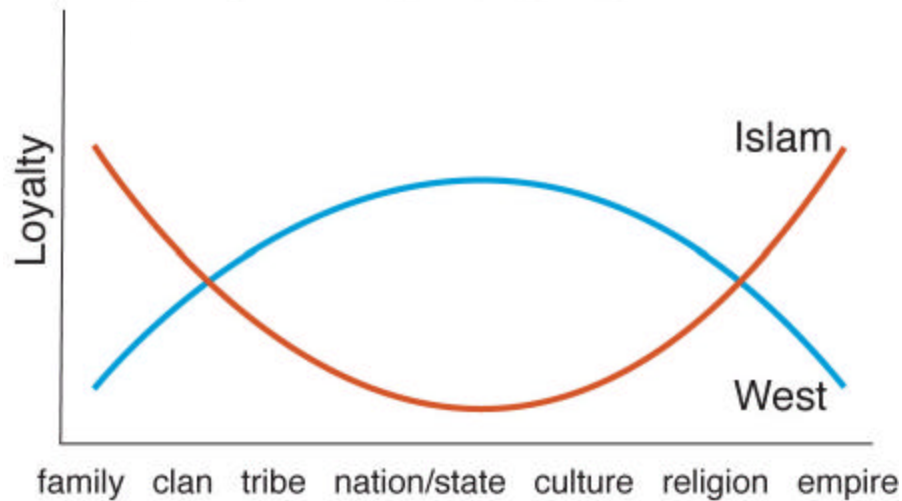
Composition of spending as a share of GDP (assuming discretionary spending grows with GDP after 2003 & the 2001 tax cuts do not sunset)

Note: assumes currently scheduled Social Security benefits are paid in full throughout the simulation period.

Source GAO's March 2003 analysis

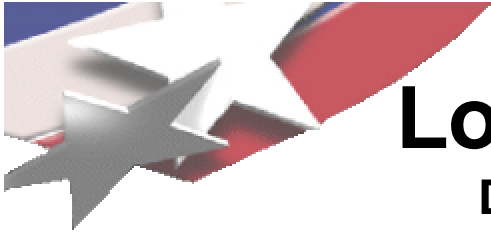


Underlying attitudes



- Fundamentalism
- Rebellion against modernism
- Unemployment
- Hate, superstition, conspiracy
- OBL as hero
- US/Israel as modern crusaders
- It is all “their” fault

Samuel Huntington *The Clash of Civilizations*

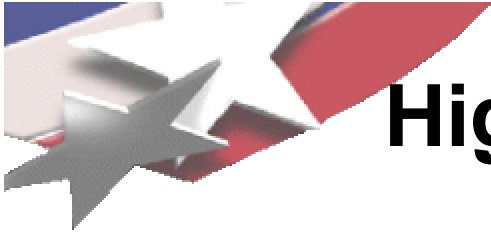


Low road strategies (time is on their side)

Don't get caught, (but don't lose your self respect)



- Make their society worse (Iraq, Iran, Syria, Libya)
 - Health, environment, quality of life, economy, culture
- Cause citizens to engage in destructive acts
 - Bad faith, corruption, cynicism, revolution, dysfunctional economy, undermine will to fight
 - Destroy their hope and self esteem, blame their own government

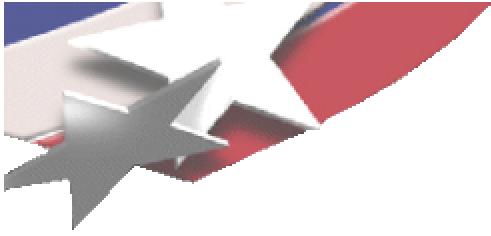


High road strategies (time is on our side)

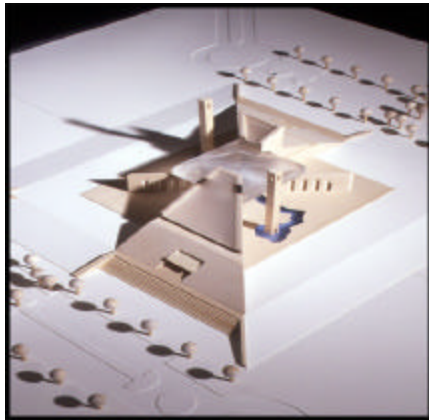
Advertise, (build their self respect)



- Make related third party society better (Bahrain, Qatar, Jordan, UAE, Oman)
 - Health, environment, quality of life, economy, culture
- Information strategy against rogue states
- Cause rogue states to emulate third parties
- Create credibility in new government
- Build their self esteem, hope for the future
- Make their government synonymous with their people



High road mechanisms



- Sustainable economic development --
BNSL, Aqaba project
 - border security, health, water,
education, high value jobs
- Connect real people to real people --
scientists, technicians, business, law



**Learn from each other to solve problems
by sharing a vision of hope and prosperity**